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Agenda

Finance and Corporate Services Scrutiny Board (1)

Time and Date

10.00 am on Wednesday, 27th April, 2016

Place

Committee Rooms 2 and 3 - Council House

Public Business

- 1. Apologies and Substitutions
- 2. Declarations of Interest
- 3. Minutes
 - (a) To agree the minutes of the meeting held on 2 March 2016 (Pages 3 6)
 - (b) Matters Arising
- 4. City Council Capital Programme 2016/17 (Pages 7 30)

Briefing note

5. **Review of 2015/16 Scrutiny Activity** (Pages 31 - 32)

Briefing note.

6. Outstanding Issues Report

Outstanding issues have been picked up in the Work Programme

7. Work Programme (Pages 33 - 36)

Report of the Scrutiny Co-ordinator

8. Any other items of Public Business

Any other items of public business which the Chair decides to take as matters of urgency because of the special circumstances involved

Private Business

Nil

Chris West, Executive Director, Resources, Council House Coventry

Tuesday, 19 April 2016

Notes:1) The person to contact about the agenda and documents for this meeting is Carolyn Sinclair, Governance Services, Council House, Coventry, alternatively information about this meeting can be obtained from the following web link:

http://moderngov.coventry.gov.uk

- 2) Council Members who are not able to attend the meeting should notify Carolyn Sinclair as soon as possible and no later than 9am on the day of the meeting giving their reasons for absence and the name of the Council Member (if any) who will be attending the meeting as their substitute.
- 3) Scrutiny Board Members who have an interest in any report referred to this meeting, but who are not Members of this Scrutiny Board, have been invited to notify the Chair by 12 noon on the day before the meeting that they wish to speak on a particular item. The Member must indicate to the Chair their reason for wishing to speak and the issue(s) they wish to raise.

Membership: Councillors S Bains, J Blundell, D Chater, G Duggins, D Gannon (By Invitation), R Lakha, J Mutton (Chair), T Sawdon, T Skipper and D Welsh

Please note: a hearing loop is available in the committee rooms

If you require a British Sign Language interpreter for this meeting OR it you would like this information in another format or language please contact us.

Carolyn Sinclair

Telephone: (024) 7683 3166

e-mail: carolyn.sinclair@coventry.gov.uk

Agenda Item 3a

Coventry City Council Minutes of the Meeting of Finance and Corporate Services Scrutiny Board (1) held at 10.00 am on Wednesday, 2 March 2016

Present:

Members: Councillor J Mutton (Chair)

Councillor S Bains Councillor J Blundell Councillor G Duggins Councillor R Lakha Councillor T Sawdon

Councillor R Singh (substitute for Councillor Skipper)

Councillor D Welsh

Other Members: Councillors Maton (Cabinet Member for Business, Enterprise

and Employment)

Employees:

Place: N. Clews, D. Cockroft

Resources: V. Castree, L. Commane, C. Sinclair

Apologies: Councillor D Chater and T Skipper

Public Business

38. **Declarations of Interest**

There were no declarations of interest.

39. Minutes

The minutes of the meeting held on 6 January 2016 were signed as a true record. There were no matters arising.

40. Strategic Property Review

The Board considered a briefing note and received a presentation in respect of progress made on the Strategic Property Review.

The presentation set out performance against targets for a 3-year period from 2013/14 to 2015/16. The data indicated that performance was on target to achieve £3m. This had been achieved in a number of ways including disposal of poor performing assets, paying down expensive debts with proceeds, a smaller operational estate, control of property expenditure through centralisation and investment for new income. A project group met monthly to focus on these key areas. It was reported at the meeting that an additional £250k income had been delivered from the property portfolio.

Going forward there would be continued focus on reducing expensive to run and poor performing property, a smaller operational portfolio and further investment in income opportunities.

The Board questioned officers on a number of matters including how the Council could maximise income from current premises, impact on business rate taxes and the process for repaying expensive debt. In respect of the latter, the Board asked that officers provide a briefing note which would explore what additional debts could be paid off using receipts, reserves and underspends.

RESOLVED that the Scrutiny Board note the presentation and request that officers provide a briefing note identifying what additional debts could be repaid and setting out methods to achieve this including using capital receipts, reserves and underspends to maximise revenue which could then be built into budgets.

41. Council move to Friargate

The Board considered a briefing note and received a presentation on progress in respect of the Council move to Friargate. Key points made were:

- The office building at Friargate was progressing at pace. All existing buildings had been demolished, infrastructure and utility diversions had been completed, pipe networks for the District Energy System had been installed and the central core of the building was almost complete. There had been some recent utilities issues which meant the timetable had slipped by approximately 6 months, therefore staff moves would be starting in Summer 2017.
- The Customer Service Centre had opened to the public in November 2015, consolidating multiple reception points, the conference suite for Safeguarding and Youth Offending was now in use, the customer "meet and greet" staff and new ways of customer engagement was working well.
- Designs for the new Democratic Centre were progressing. Member and staff consultations had taken place, Planning and Listed Building Consent had been submitted, toilet and kitchenette refurbishment to start in April 2016 as well as works on the Democratic Centre – with an expected completion date of September 2016. The link between the Council House and CC3 would be removed as soon as the new committee rooms were operational.
- There had been investment in a number of other suburban office buildings to support locality based service delivery. City Centre First had been superseded by Connecting Communities.
- The introduction of agile and flexible working arrangements for Council staff.
- The rationalisation of the Council's operational office buildings from 27 to 9.

- The construction of the Friargate Bridge project delivered completing Phase 1 of the Friargate Masterplan.
- Communications and engagement for example, ongoing Comms support, regular attendance at ward forums and community meetings. Training with managers

The Board questioned officers on the Friargate financial model and whether it was on target in respect of costs. It was reported that there was an expected delivery of £500k net savings per year, and were currently on course to deliver that this year. In respect of this, officers agreed to provide further detail of capital and revenue expenditure at a future meeting.

Following a question, it was confirmed that, post-sale of Civic Centres 1-4, Heatline would continue to be viable.

In response to a question on the level of interest in companies re-locating to the Friargate site, it was considered that, now that the building was taking shape, more interest would now be shown in the development as a whole. In addition, as business rates were now part of the Council's income, it followed that the Council would be in a stronger position to help develop properties and therefore maximise business rates income.

Following discussion, it was agreed that a joint meeting with Scrutiny Board 3 be arranged to consider Friargate further.

RESOLVED that the Board:

- a) Request officers to schedule a joint meeting with the Business, Economy and Enterprise Scrutiny Board (3) to further consider Friargate.
- b) Receive further details on capital and revenue expenditure in respect of Friargate at a future meeting.

42. Outstanding Issues

There were no outstanding issues.

43. Work Programme

The work programme was noted.

44. Any other items of Public Business

There were no other items of public business.

(Meeting closed at 12.10 pm)

Agenda Item 4



Briefing note

To Finance and Corporate Services Scrutiny Board (1)

Date 27th April 2016

Subject: City Council Capital Programme 2016/17

1 Purpose of the Note

Following discussion at its 14 April 2014 meeting, Scrutiny Board recommended that the Capital Programme be reviewed annually.

2 Recommendations

Members of Scrutiny Board are recommended to:

- (a) Note the contents of the presentation and the Programme
- (b) Identify any recommendations for the Cabinet Member (Strategic Finance and Resources)

3 Information/Background

The Capital Programme was approved by Council on 23rd February 2016. It is reproduced below in full and this will be accompanied by a presentation to be given at the Scrutiny Board meeting.

Helen Williamson/Paul Jennings Resources Directorate 02476 833753

	NTERPRIS	E & EIVI	PLOYMI	EN I	
CAPITAL SCHEME	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	Total £'000
Kickstart Office	32,922	4,914	1,233	0	39,069
Growth Deal	8,726	1,200	3,410	0	13,33
Growth Deal 2	3,060	5,640	1,050	2,250	12,000
Coventry Investment Fund (CIF)	11,569	29,317	0	0	40,88
Nuckle 1.2	5,490	9,510	0	0	15,00
Growing Places	5,342	0	0	0	5,34
Coventry Station Masterplan	6,703	10,602	472	0	17,77
Warwick Road Station Access	814	0	0	0	814
Far Gosford Street	201	0	0	0	20:
Canley Regeneration	489	0	0	0	489
New Deal for Communities	25	25	25	224	299
London Road	200	1,093	0	0	1,29
Burges	0	526	526	526	1,578
Refit - Guaranteed energy savings	467	0	0	0	467
TOTAL APPROVED PROGRAMME	76,008	62,827	6,716	3,000	148,553
RESOURCES	2016/17	2017/18	2018/19	2019/20	Total
	£'000	£'000	£'000	£'000	£'000
Corporate Resources	7,536	1,800	575	224	10,13
Prudential Borrowing	43,408	32,456	683	0	76,547
Grant	25,064	28,571	5,458	2,776	61,869
Section 106	0	0	0	0	
TOTAL RESOURCES	76,008	62,827	6,716	3,000	148,551
CADINICT NACNADED. CILLIDDEN V	CLINIC DE	ADIE 0			
	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	Total £'000
CABINET MEMBER: CHILDREN, Y CAPITAL SCHEME	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	£'000
CAPITAL SCHEME Condition	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	£'000 9,318
CAPITAL SCHEME Condition Basic Need	2016/17 £'000 3,348 4,500	2017/18 £'000 2,240 3,750	2018/19 £'000 1,300 4,846	2019/20 £'000 2,430	£'000 9,318 13,090
CAPITAL SCHEME Condition Basic Need Devolved Formula Capital	2016/17 £'000 3,348 4,500 511	2017/18 £'000 2,240 3,750 460	2018/19 £'000 1,300 4,846 414	2019/20 £'000 2,430 0 373	£'000 9,318 13,096 1,758
CAPITAL SCHEME Condition Basic Need Devolved Formula Capital Broad Park House (Breaks for Disabled Grant)	2016/17 £'000 3,348 4,500 511 315	2017/18 £'000 2,240 3,750 460	2018/19 £'000 1,300 4,846 414	2019/20 £'000 2,430 0 373	9,318 13,090 1,758 318
CAPITAL SCHEME Condition Basic Need Devolved Formula Capital Broad Park House (Breaks for Disabled Grant) Early Years	2016/17 £'000 3,348 4,500 511 315 405	2017/18 £'000 2,240 3,750 460 0	2018/19 £'000 1,300 4,846 414 0	2019/20 £'000 2,430 0 373 0	9,318 13,090 1,758 318
CAPITAL SCHEME Condition Basic Need Devolved Formula Capital Broad Park House (Breaks for Disabled Grant) Early Years	2016/17 £'000 3,348 4,500 511 315	2017/18 £'000 2,240 3,750 460	2018/19 £'000 1,300 4,846 414	2019/20 £'000 2,430 0 373	
CAPITAL SCHEME Condition Basic Need Devolved Formula Capital Broad Park House (Breaks for Disabled Grant) Early Years Plas Dol-y-moch Expansion	2016/17 £'000 3,348 4,500 511 315 405	2017/18 £'000 2,240 3,750 460 0	2018/19 £'000 1,300 4,846 414 0	2019/20 £'000 2,430 0 373 0	9,318 13,096 1,758 319
CAPITAL SCHEME Condition	2016/17 £'000 3,348 4,500 511 315 405 550	2017/18 £'000 2,240 3,750 460 0	2018/19 £'000 1,300 4,846 414 0	2019/20 £'000 2,430 0 373 0 0	9,318 13,096 1,758 319 409
CAPITAL SCHEME Condition Basic Need Devolved Formula Capital Broad Park House (Breaks for Disabled Grant) Early Years Plas Dol-y-moch Expansion Pathways to Care (Support to Foster Carers) Leased Equipment	2016/17 £'000 3,348 4,500 511 315 405 550 200	2017/18 £'000 2,240 3,750 460 0 0	2018/19 £'000 1,300 4,846 414 0 0 0	2019/20 £'000 2,430 0 373 0 0 0	9,318 13,090 1,758 319 409 550 860
CAPITAL SCHEME Condition Basic Need Devolved Formula Capital Broad Park House (Breaks for Disabled Grant) Early Years Plas Dol-y-moch Expansion Pathways to Care (Support to Foster Carers) Leased Equipment Broad Spectrum School	2016/17 £'000 3,348 4,500 511 315 405 550 200 25	2017/18 £'000 2,240 3,750 460 0 0 210 25	2018/19 £'000 1,300 4,846 414 0 0 0 220	2019/20 £'000 2,430 0 373 0 0 0 230	9,318 13,096 1,758 319 409 556 100 10,496
CAPITAL SCHEME Condition Basic Need Devolved Formula Capital Broad Park House (Breaks for Disabled Grant) Early Years Plas Dol-y-moch Expansion Pathways to Care (Support to Foster Carers) Leased Equipment Broad Spectrum School Suitability/Access	2016/17 £'000 3,348 4,500 511 315 405 550 200 25 3,000	2017/18 £'000 2,240 3,750 460 0 0 210 25 6,990	2018/19 £'000 1,300 4,846 414 0 0 0 220 25 500	2019/20 £'000 2,430 0 373 0 0 0 230 25	9,318 13,090 1,758 318 409 550 860 100 430
CAPITAL SCHEME Condition Basic Need Devolved Formula Capital Broad Park House (Breaks for Disabled Grant) Early Years Plas Dol-y-moch Expansion Pathways to Care (Support to Foster Carers) Leased Equipment Broad Spectrum School Suitability/Access TOTAL APPROVED PROGRAMME	2016/17 £'000 3,348 4,500 511 315 405 550 200 25 3,000	2017/18 £'000 2,240 3,750 460 0 0 210 25 6,990 100	2018/19 £'000 1,300 4,846 414 0 0 0 220 25 500 100	2019/20 £'000 2,430 0 373 0 0 230 25 0 100	9,318 13,090 1,758 318 409 550 860 100 430
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CAPITAL SCHEME	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	Total £'000
Public Realm Phase 3	2,000	0	0	0	2,000
Highways Maintenance	4,933	4,707	4,725	4,725	19,090
Vehicle & Plant Replacement	4,994	2,265	1,675	748	9,682
Whitefriars Housing Estates	1,409	0	0	0	1,409
Integrated Transport Programme	1,153	1,540	1,068	1,540	5,301
Highways S106	1,183	0	0	0	1,183
Canely Crematorium - New Burial Graves	97	0	0	0	97
Challenge Fund - Swanswell Viaduct	421	5,146	0	0	5,567
Challenge Fund - WM Network Renewal Project	1,080	614	0	0	1,694
TOTAL APPROVED PROGRAMME	17,270	14,272	7,468	7,013	46,023
PECOLINEES	2016/17	2017/18	2018/19	2019/20	Total
RESOURCES	£'000	£'000	£'000	£'000	£'000
Corporate Resources	3,239	2,500	2,500	2,500	10,739
Prudential Borrowing	5,026	2,060	1,305	546	8,937
Grant	6,257	9,507	3,293	3,765	22,822
Revenue Contribution to Capital Outlay	1 226	0	0	0	0
Leasing Seeking 100	1,326	205	370	202	2,103
Section 106 TOTAL RESOURCES	1,422 17,270	1 4,272	7,468	7, 013	1,422 46,023
CABINET MEMBER: CULTURE, LE	ISURE, SP	ORTS &	PARKS		
CABINET MEMBER: CULTURE, LE	2016/17 £'000	ORTS &	PARKS 2018/19 £'000	2019/20 £'000	Total £'000
·	2016/17	2017/18	2018/19	2019/20	
CAPITAL SCHEME	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	£'000
CAPITAL SCHEME City Centre Destination Leisure Facility	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	£'000 35,767
CAPITAL SCHEME City Centre Destination Leisure Facility Play Areas	2016/17 £'000 9,580 238	2017/18 £'000 12,308	2018/19 £'000 12,308	2019/20 £'000 1,571	£'000 35,767 238
CAPITAL SCHEME City Centre Destination Leisure Facility Play Areas Investment in Sporting Facilities	2016/17 £'000 9,580 238 100 9,918	2017/18 £'000 12,308 0 100 12,408	2018/19 £'000 12,308 0 100 12,408 2018/19	2019/20 £'000 1,571 0 100 1,671 2019/20	£'000 35,767 238 400 36,405
CAPITAL SCHEME City Centre Destination Leisure Facility Play Areas Investment in Sporting Facilities TOTAL APPROVED PROGRAMME	2016/17 £'000 9,580 238 100 9,918	2017/18 £'000 12,308 0 100 12,408	2018/19 f'000 12,308 0 100 12,408	2019/20 £'000 1,571 0 100 1,671	£'000 35,767 238 400 36,405
CAPITAL SCHEME City Centre Destination Leisure Facility Play Areas Investment in Sporting Facilities TOTAL APPROVED PROGRAMME RESOURCES	2016/17 £'000 9,580 238 100 9,918 2016/17 £'000	2017/18 £'000 12,308 0 100 12,408 2017/18 £'000	2018/19 £'000 12,308 0 100 12,408 2018/19 £'000	2019/20 £'000 1,571 0 100 1,671 2019/20 £'000	£'000 35,767 238 400 36,405 Total £'000
CAPITAL SCHEME City Centre Destination Leisure Facility Play Areas Investment in Sporting Facilities TOTAL APPROVED PROGRAMME RESOURCES Corporate Resources	2016/17 £'000 9,580 238 100 9,918 2016/17 £'000	2017/18 £'000 12,308 0 100 12,408 2017/18 £'000	2018/19 £'000 12,308 0 100 12,408 2018/19 £'000	2019/20 £'000 1,571 0 100 1,671 2019/20 £'000	£'000 35,767 238 400 36,405 Total £'000 400
CAPITAL SCHEME City Centre Destination Leisure Facility Play Areas Investment in Sporting Facilities TOTAL APPROVED PROGRAMME RESOURCES Corporate Resources Prudential Borrowing	2016/17 £'000 9,580 238 100 9,918 2016/17 £'000 100 9,580	2017/18 £'000 12,308 0 100 12,408 2017/18 £'000 100 12,308	2018/19 £'000 12,308 0 100 12,408 2018/19 £'000 100 12,308	2019/20 £'000 1,571 0 100 1,671 2019/20 £'000 1,571	£'000 35,767 238 400 36,405 Total £'000 400 35,767
CAPITAL SCHEME City Centre Destination Leisure Facility Play Areas Investment in Sporting Facilities TOTAL APPROVED PROGRAMME RESOURCES Corporate Resources Prudential Borrowing Grant Revenue Contribution to Capital Outlay Section 106	2016/17 £'000 9,580 238 100 9,918 2016/17 £'000 100 9,580 0 0 238	2017/18 £'000 12,308 0 100 12,408 2017/18 £'000 100 12,308 0	2018/19 £'000 12,308 0 100 12,408 2018/19 £'000 100 12,308 0 0	2019/20 £'000 1,571 0 100 1,671 2019/20 £'000 1,571 0 0	£'000 35,767 238 400 36,405 Total £'000 400 35,767 0 0 238
CAPITAL SCHEME City Centre Destination Leisure Facility Play Areas Investment in Sporting Facilities TOTAL APPROVED PROGRAMME RESOURCES Corporate Resources Prudential Borrowing Grant Revenue Contribution to Capital Outlay	2016/17 £'000 9,580 238 100 9,918 2016/17 £'000 100 9,580 0	2017/18 £'000 12,308 0 100 12,408 2017/18 £'000 12,308 0	2018/19 £'000 12,308 0 100 12,408 2018/19 £'000 100 12,308 0	2019/20 £'000 1,571 0 100 1,671 2019/20 £'000 1,571 0	£'000 35,767 238 400 36,405 Total £'000 400 35,767 0
CAPITAL SCHEME City Centre Destination Leisure Facility Play Areas Investment in Sporting Facilities TOTAL APPROVED PROGRAMME RESOURCES Corporate Resources Prudential Borrowing Grant Revenue Contribution to Capital Outlay Section 106	2016/17 £'000 9,580 238 100 9,918 2016/17 £'000 100 9,580 0 0 238 9,918	2017/18 £'000 12,308 0 100 12,408 2017/18 £'000 100 12,308 0 0	2018/19 £'000 12,308 0 100 12,408 2018/19 £'000 100 12,308 0 0	2019/20 £'000 1,571 0 100 1,671 2019/20 £'000 1,571 0 0	£'000 35,767 238 400 36,405 Total £'000 400 35,767 0 0 238
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CAPITAL SCHEME City Centre Destination Leisure Facility Play Areas Investment in Sporting Facilities TOTAL APPROVED PROGRAMME RESOURCES Corporate Resources Prudential Borrowing Grant Revenue Contribution to Capital Outlay Section 106 TOTAL RESOURCES CABINET MEMBER: HEALTH & A	2016/17 £'000 9,580 238 100 9,918 2016/17 £'000 0 238 9,918 DULT SER'	2017/18 £'000 12,308 0 100 12,408 2017/18 £'000 12,308 0 0 12,408 VICES	2018/19 £'000 12,308 0 100 12,408 2018/19 £'000 12,308 0 0 12,408	2019/20 £'000 1,571 0 100 1,671 2019/20 £'000 1,571 0 0 1,671	£'000 35,767 238 400 36,405 Total £'000 400 35,767 0 238 36,405
CAPITAL SCHEME City Centre Destination Leisure Facility Play Areas Investment in Sporting Facilities TOTAL APPROVED PROGRAMME RESOURCES Corporate Resources Prudential Borrowing Grant Revenue Contribution to Capital Outlay Section 106 TOTAL RESOURCES CABINET MEMBER: HEALTH & A	2016/17 £'000 9,580 238 100 9,918 2016/17 £'000 0 238 9,918 DULT SER'	2017/18 £'000 12,308 0 100 12,408 2017/18 £'000 0 12,308 0 0 12,408 VICES	2018/19 £'000 12,308 0 100 12,408 2018/19 £'000 0 0 12,308 0 0 12,408	2019/20 £'000 1,571 0 100 1,671 2019/20 £'000 1,571 0 0 1,671 2019/20 £'000	£'000 35,767 238 400 36,405 Total £'000 400 238 36,405
CAPITAL SCHEME City Centre Destination Leisure Facility Play Areas Investment in Sporting Facilities TOTAL APPROVED PROGRAMME RESOURCES Corporate Resources Prudential Borrowing Grant Revenue Contribution to Capital Outlay Section 106 TOTAL RESOURCES CABINET MEMBER: HEALTH & A CAPITAL SCHEME Disabled Facilities Grants (Better Care Fund)	2016/17 £'000 9,580 238 100 9,918 2016/17 £'000 100 9,580 0 238 9,918 DULT SER 2016/17 £'000 2,851 2,851	2017/18 £'000 12,308 0 100 12,408 2017/18 £'000 12,308 0 0 12,408 VICES 2017/18 £'000 2,851 2,851	2018/19 £'000 12,308 0 100 12,408 2018/19 £'000 0 0 12,308 0 0 0 2018/19 £'000 2,851 2018/19	2019/20 £'000 1,571 0 100 1,671 2019/20 £'000 1,571 0 0 1,671 2019/20 £'000 2,851 2,851 2019/20	£'000 35,767 238 400 36,405 Total £'000 400 35,767 0 238 36,405 Total £'000 11,404 Total
CAPITAL SCHEME City Centre Destination Leisure Facility Play Areas Investment in Sporting Facilities TOTAL APPROVED PROGRAMME RESOURCES Corporate Resources Prudential Borrowing Grant Revenue Contribution to Capital Outlay Section 106 TOTAL RESOURCES CABINET MEMBER: HEALTH & A CAPITAL SCHEME Disabled Facilities Grants (Better Care Fund) TOTAL APPROVED PROGRAMME	2016/17 £'000 9,580 238 100 9,918 2016/17 £'000 0 238 9,918 DULT SER 2016/17 £'000 2,851	2017/18 £'000 12,308 0 100 12,408 2017/18 £'000 12,308 0 0 12,408 VICES 2017/18 £'000 2,851	2018/19 £'000 12,308 0 100 12,408 2018/19 £'000 0 0 12,308 0 0 0 2018/19 £'000 2,851	2019/20 £'000 1,571 0 100 1,671 2019/20 £'000 1,571 0 0 1,671 2019/20 £'000 2,851 2,851	£'000 35,767 238 400 36,405 Total £'000 400 35,767 0 238 36,405 Total £'000 11,404

CABINET MEMBER: STRATEGI	C FINANCE 8	& RESOU	JRCES		
CAPITAL SCHEME	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	Total £'000
ICT Change team	3,130	900	750	750	5,530
Property Repairs	0	0	0	0	0
ICT Operations Team	936	500	500	500	2,436
TOTAL APPROVED PROGRAMME	4,066	1,400	1,250	1,250	7,966
RESOURCES	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	Total £'000
Corporate Resources	2,661	1,300	1,250	1,250	6,461
Prudential Borrowing	1,305	100	0	0	1,405
Revenue Contribution to Capital Outlay	100	0	0	0	100
TOTAL RESOURCES	4,066	1,400	1,250	1,250	7,966
CABINET MEMBER: COMMUN	IITY DEVELO	PMENT,	CO-OP	ERATIVE	S &
SOCIAL ENTERPRISE					
CAPITAL SCHEME	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	Total £'000
Housing Policy (Siskin Drive)	105	0	0	0	105
TOTAL APPROVED PROGRAMME	105	0	0	0	105
RESOURCES	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	Total £'000
RESOURCES Grant	•	•	-	-	

Coventry City Council Capital Programme 2016/17

Contents

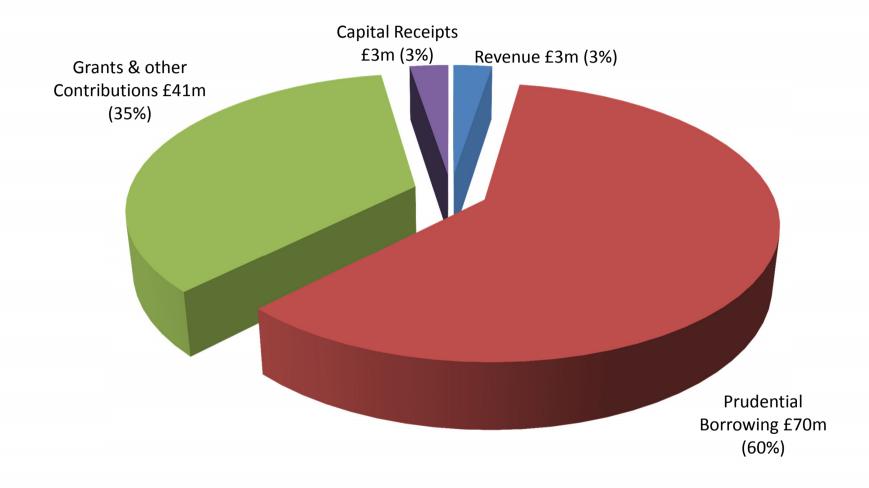
- Capital Programme update
- Revenue funding of Capital Programme
- Moving revenue spend into the Capital Programme
- Debt level
- CIF



2016/17 Capital Programme

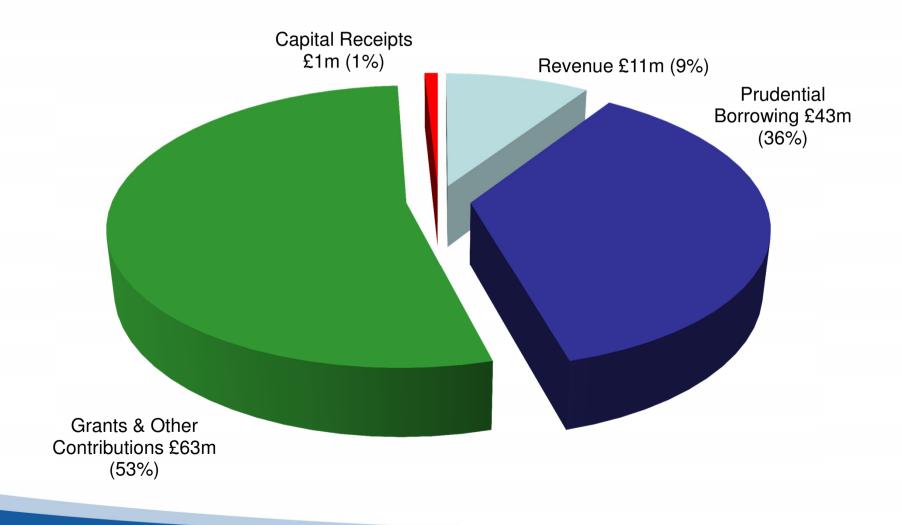
- Significant investment in capital spend continues for at least next 2 years
- Includes mixture of Government Funding and local contributions

2016/17 Capital Funding





2015/16 Capital Funding



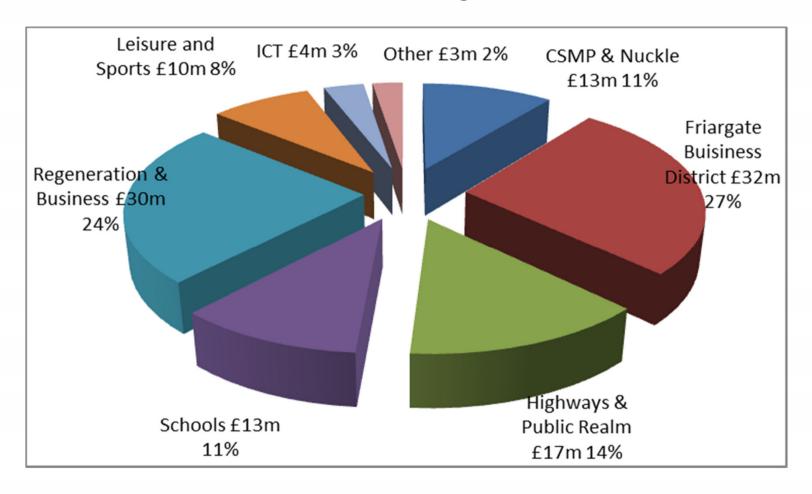
Prudential Borrowing

- Local authorities can make prudent decisions to borrow
- Decisions should have:
 - Business case (Kickstart Office)
 - > Strategic policy importance (CIF)
 - > Other rationale (vehicle replacement)
- Borrowing results in revenue costs for the lifetime of the scheme



Capital Programme Spending

- See detailed Programme



5 Year Plans

- Some game changing plans in the overall programme
- Kickstart office (£39m), CIF (£41m), Nuckle & Station Masterplan (£34m), Leisure facility (£36m), Growth Deal (£25m)
- In previous years any one of these would have been a headline grabber
- Worth a mention that CCC is self-funding 3 of these 5 schemes



Revenue Funding Capital (Highways)

- Highways Maintenance Capital programme £5m in 16/17 (£2.5m Grant, £2.5m revenue)
- Resurfacing, footway improvements and drainage repair and maintenance - life of 1+ year
- This is appropriate <u>capital</u> spend
- Smaller reactive repairs e.g. pot holes & Highways team costs funded directly within separate revenue budget

Revenue Funding Capital (ICT)

- £1m on-going revenue investment towards ICT Infrastructure and strategy development.
- This ensure future proofing of ICT requirements maintaining a programme of replacing obsolete equipment



Little Scope for Flexibility

- Capital receipts provides some limited flexibility
- £2.6m earmarked to fund 16/17 Programme
- Also used to deliver savings targets (through repayment and deferral of debt)
- Most of rest of Programme funding is subject to ring-fenced grant & specific borrowing decisions

Treasury ~ Why Do We Borrow?

- To manage day to day cashflow or working capital - if we need to make payments before we get income
- To part finance investment in long life or capital assets e.g. buildings, roads etc - in some ways like a mortgage
- The underlying need to borrow to finance long life or capital assets is the Capital Financing Requirement or CFR - key measure of indebtedness



Treasury: How is the CFR Calculated?

Spend that is not financed from available resources = CFR (i.e. the need to borrow):

	£000
Capital Spend	250
Part met by:	
- capital receipts	-70
- grant	-90
Capital Financing Requirement	90

Treasury: How Do We Pay Down the CFR?

• We make an annual Minimum Revenue Provision charge ~ impact like a mortgage or personal loan:

	Vehicle/ Equipment	Building
Loan Duration	5 years	40 years
Repaid pa per £1m	£200k	£25k
Full Life Interest at 3%	£90k	£615k

- Short term v Long Term ~ level of annual payment and interest over time
- Can make lump sum repayments: revenue or capital receipts



Treasury: When Do We Actually Borrow?

- We don't necessarily have to borrow when we invest in the asset;
- "We don't have to take out the mortgage when we buy the house"

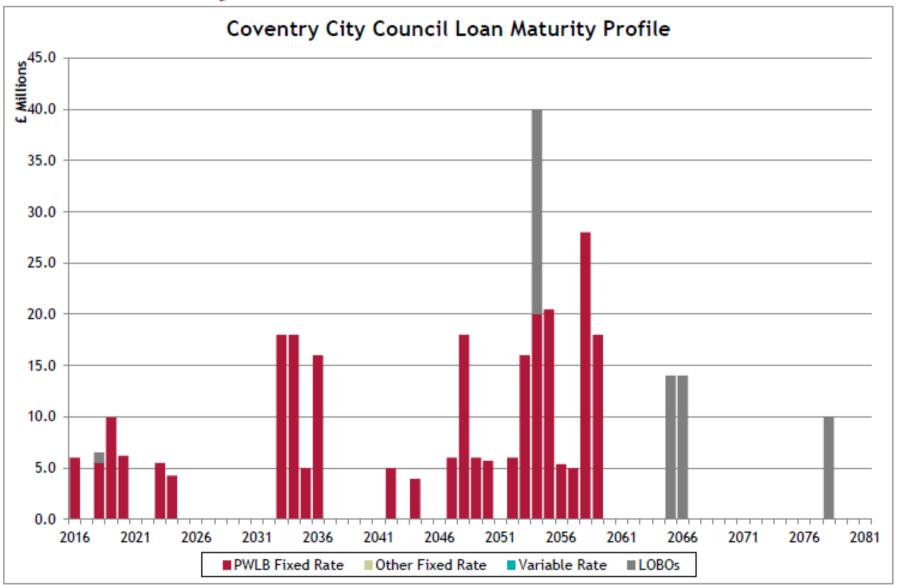
Treasury: What Impacts on the Timing of Borrowing

- Short Term: working capital requirements
- Long Term Borrowing considerations:
 - How much cash do we have ~ why borrow at higher rates until we need to?
 - Now much cash will we have in the future ~ debt maturity profile?
 - Where are interest rates?
 - What are our capital investment plans?



Debt Maturity Profile

Interest rates average just over 4.5%



Coventry Investment Fund*

Project	Description	£m
City Centre Public Space	Public open space match funding	1.8
Kickstart	Contribution to kickstart programme	1.8
Lythalls Lane	Direct development of industrial units	3.15
Fargo Court	Loan for office & retail building plus building restoration	1.37
Friargate 2	Tennant incentive	0.55
Cathedral Lanes	Loan towards refurbishment for leisure uses	2.0
Finance Birmingham	Investment into Mezzanine Fund	5.0
Access to Finance	Provision for support to local SMEs	1.0
Total		16.67





CIF

- Purpose "to grow Coventry business rates and achieve economic benefits for its citizens"
- Other <u>scored</u> criteria Strategic Fit to Council's Vision and Aspirations, Deliverability & jobs created
- All decisions made within appropriate delegated limits including CIF Cabinet Cttee where relevant

Any Questions





Agenda Item 5



Briefing note

To: Finance and Corporate Services Scrutiny Board Date: 27th April 2016

Subject: Review of 2015/16 Scrutiny Activity

1 Purpose of the Note

1.1 To review the work of the Scrutiny Board carried out during the course of the 2015/16 municipal year and identify any priorities or issues for consideration when planning next year's scrutiny work programme.

2 Recommendations

2.1 The Scrutiny Board is asked to review the activities and issues covered by the Board during the year and make any comments or recommendations for consideration as part of work programming and planning for the 2016/17 municipal year.

3 Information/Background

- 3.1 During the year, the Board has met 6 times and considered the items set out in the work programme, included at item 7.
- 3.2 To help with the review, it is suggested that the Board include consideration of the following questions:
- 3.2.1 Recognising that the Board cannot cover everything, the work programme was used to prioritise issues for consideration. There are some issues on the work programme that were not covered during the year and some areas of Cabinet Member portfolios that were not addressed. The national and local policy landscape is also constantly changing.
 Are there any issues that should be given priority for next year?
- 3.2.2 During the year, Scrutiny Boards have carried out their business through a range of activities including traditional board meetings, task and finish groups and visits. Boards have gathered evidence from and engaged with Cabinet Members, council officers, partner organisations from the public, private and third sectors and members of the public.
 What has worked most effectively and what should be taken into account when planning arrangements for next year?

Victoria Castree Scrutiny Co-ordinator 024 7683 1122



Finance and Corporate Services Scrutiny Board (1) Work Programme 2015/16

1 July 2015

Customer Journey

2014/15 Revenues and Capital Outturn Report

2 September 2015

Council tax and Housing benefit support allocation

Public Consultation – Local Council Tax Support Scheme

Update on Coventry Investment Fund

11 November 2015

Sub Regional Procurement Strategy 2015-2020

Public Consultation – Local Council Tax Support Scheme

Medium Term Financial Strategy

6 January 2016

Customer Journey Update

Outcome of the additional investment into Children's Services

Treasury Management

Funding of the Capital Programme

Public Health Finance

2 March 2016

Strategic Property Review

Council move to Friargate

27 April 2016

Capital Programme

2016/17

Impact of changes to Local Council Tax Support Scheme – September 2016

Equalities in Employment

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Date	Title	Detail	Cabinet Member/
1July 2015	Customer Journey	Contact Centre access and performance - Residents have raised concerns that they have been unable to access the contact centre without a lengthy wait on the phone and delays in responses to emailed queries. Members want to look at the performance figures for the Contact Centre and understand how customer demand is being managed and met.	Lead Officer Cllr Gannon/ Lisa Commane
1 July 2015	2014/15 Revenues and Capital Outturn Report	Including reserves and underspends	Cllr Gannon
2 September 2015	Council tax and Housing benefit support allocation	To look at how the financial support is allocated to residents in need, including the subsidy of Council Tax. This includes discretionary payments.	Cllr Gannon/ Tim Savill
2 September 2015	Local Council Tax Support Scheme	The Council is consulting on proposed changes to the Council Tax Support Scheme. The Board will review the proposals and make any recommendations for consideration as part of the consultation process.	Cllr Gannon/ Tim Savill
2 September 2015	Collection of Council Tax – payment methods and impact on collection rates	Changes have been made to the way that Council Tax payments can be made by the public. This has been raised as an issue for those in certain areas of the City and the Board would like to discuss the rationale for these changes and the impact it has had on constituents. They would also like an indication as to how these changes have impacted on collection rates.	Lisa Commane/ Tim Savill
2 September 2015	Update on Coventry Investment Fund	To provide an update on spending from the CIF. To include governance and reporting arrangements for companies and other bodies in which the Council has a financial interest.	Cllr Gannon/ Andy Williams/ David Cockcroft
11 November 2015	Treasury Management	To look at approaches to treasury management including cash balances and approaches to borrowing	Cllr Gannon/ Barrie Hastie
11 November 2015	Funding of the Capital Programme	To look at how the Capital Programme is funded and approaches to managing existing loans.	Cllr Gannon/ Barrie Hastie
11 November 2015	Public Health Finance	The Board have requested a short briefing on Public Health finance to understand the levels of funding the area has brought with them into the Council.	Cllr Gannon/ Barrie Hastie
11 November 2015	Sub Regional Procurement Strategy 2015-2020	To approve the Sub Regional Procurement Strategy 2015-2020. This will be going to Cabinet Member on 26.11 so any comments and recommendations can be forwarded there.	Cllr Gannon/ Liz Welton

Date	Title	Detail	Cabinet Member/ Lead Officer
11 November 2015	Public Consultation – Local Council Tax Support Scheme	For the Board to feed into the consultation on changes to the Local Council Tax Support Scheme.	Tim Savill
11 November 2015	Medium Term Financial Strategy	For the Scrutiny Board to comment on, and make recommendations about, the MTFS before it goes to Cabinet.	Barry Hastie/ Paul Jennings
6 January 2016	Customer Journey Update	To look at the progress being made with the customer journey and customer services performance. To include whether the savings anticipated in the MTFS through the changes to customer service, through Kickstart and the Customer Journey, are on track to be achieved.	Cllr Gannon/ Lisa Commane
6 January 2016	Outcome of the additional investment into Children's Services	To consider the outcome of the additional investment into Children's Services,	Cllr Gannon/ Cllr Ruane/ Barrie Hastie
6 January 2016	Treasury Management	To look at approaches to treasury management including cash balances and approaches to borrowing	Cllr Gannon/ Barrie Hastie
6 January 2016	Funding of the Capital Programme	To look at how the Capital Programme is funded and approaches to managing existing loans.	Cllr Gannon/ Barrie Hastie
6 January 2016	Public Health Finance	The Board have requested a short briefing on Public Health finance to understand the levels of funding the area has brought with them into the Council.	Cllr Gannon/ Barrie Hastie
2 March 2016	Strategic Property Review	To review progress on the Strategic Property Review and to consider the property assets held by the Council.	Cllr Gannon/ Nigel Clews
2 March 2016	Council move to Friargate	For the Board to scrutinise the Council move to Friargate which includes the finances of the move. This Board can also consider the workforce, IT and HR implications of the move if they choose. SB3 will pick up Friargate and its impact on economic development including an update on the number of new jobs being created.	Cllr Gannon/ Lisa Commane
27 April 2016	Capital Programme	An update on the Capital Programme to be provided in March/ April 2016. Further consideration to be given to how revenue monies are used to fund the capital programme as raised at the meeting on 6 th January 2016.	Cllr Gannon/ Paul Jennings
Briefing Note	Collection of Council Tax – payment methods and impact on	Changes have been made to the way that Council Tax payments can be made by the public. The Board was concerned to understand the rationale for these changes and the impact it has had on constituents. They would also like an indication as to	Lisa Commane/ Glenda Cowley

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Date	Title	Detail		Cabinet Member/ Lead Officer
	collection rates	how these changes have impacted on c circulated to the Board on 30 July; colle throughout the year and will be brought identified.	ction rates and impacts will be monitored	
September 2015	Visit – Tour of Customer Centre prior to opening	Members have requested the opportuni months prior to it opening.	ty to tour the customer centre a couple of	Lisa Commane
		20	016/17	
TBC	Equalities in Employment	This item will look at the diversity of the encouraging a more diverse workforce oppulation.	Council's workforce and how the Council is which is representative of the local	Shokat Lal
TBC - September	Impact of changes to Local Council Tax Support Scheme	Changes have been proposed to the Lo approved by Cabinet in 2016, the Board implementation is looked at after 6 mon	I have asked that the impact of	Barrie Strain/Glenda Cowley
Performance Reports –	Half yearly reports on agency workers	A regular update on progress on reducing use of agency staff across the Council	Shokat Lal	Regular Review
only bring to board if issues of concern	Half yearly reports on sickness absence	A regular update on progress on reducing sickness absence across the Council	Shokat Lal	Regular Review
identified by Chair or Board Members	Half yearly report on Benefits Service Performance	A regular update on progress on performance in the benefits service.	Glenda Cowley	Regular Review
	Half yearly report on Revenues Service performance	A regular update on progress on performance in the revenues service.	Jan Evans	Regular Review